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#### Introduction

Gallagher Surveys is pleased to present the annual Aviation Compensation Survey. The 2012 Aviation Compensation Survey includes data on 21 positions from 133 organizations across the United States. Data for a total of 4,769 employees were reported on these jobs. We appreciate all participants' cooperation and time.

Any questions related to this report should be directed to:

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#### **Effective Date**

The effective date of the data in this survey is **February 1, 2012**.

#### Survey Methodology

Survey participants submitted data online through Gallagher Surveys secure website. All forms/spreadsheets were reviewed for completeness and reasonableness of the data prior to data analysis. Phone calls and/or emails were made to verify reporting.

The objective of the review process is to ensure that reported rates reflect the actual pay practices of each participant. Decisions regarding inclusion or deletion of data are based on discussions with participants and the underlying causes for unusual data. Testing of data is done with a combination of computer applications, designed to spot unusual data, and careful review by senior staff.

Participant cooperation and careful preparation of data contributes greatly to the quality, reliability and timeliness of our surveys.



#### **Organizational Data**

A total of 133 organizations participated in the 2012 Aviation Compensation Survey.

#### Organizational gross revenue for the most recent fiscal year:

	# of Orgs	% of Orgs
Less than \$100 Million	8	6.6%
\$100 Million to \$1.0 Billion	6	5.0%
\$1.0 Billion to \$5.0 Billion	18	14.9%
\$5.0 Billion to \$15.0 Billion	31	25.6%
\$15.0 Billion or more	37	30.6%
Not Reported	21	17.4%
Total Number of Organizations Responding	121	

NOTE: Banking Institutions provide current asset levels.

#### Type of Organization:

	# of Orgs	% of Orgs
Public	80	67.2%
Private	39	32.8%
Total Number of Organizations Responding	119	

#### Type of Industry:

	# of Orgs	% of Orgs
Durable Goods Manufacturing (Excluding Hi-tech)	7	6.0%
Durable Goods Manufacturing (Hi-tech)	3	2.6%
Non-Durable Goods Manufacturing (Excluding food)	6	5.1%
Non-Durable Goods Manufacturing (Food)	6	5.1%
Banking, Finance & Investment	5	4.3%
Food, Hospitality	2	1.7%
Health Care	2	1.7%
High Technology	14	12.0%
Insurance	15	12.8%
Medical, Pharmaceutical	4	3.4%
Non-Profit	2	1.7%
Oil, Petroleum	13	11.1%
Public Utilities	6	5.1%
Services	4	3.4%
Wholesale, Retail	8	6.8%
Other	20	17.1%

Total Number of Organizations Responding 117



# Job Index

Survey Job No.	Survey Job Title	Survey Job No.	Survey Job Title
1	Manager of Aviation (Flying)	<u>47</u>	Flight Attendant -Senior
<u>6</u>	Manager of Aviation (Non-Flying)	<u>49</u>	Office Manager/Coordinator
<u>8</u>	Chief Pilot	<u>50</u>	Flight Coordinator/Scheduler
<u>13</u>	Captain	<u>51</u>	Materials Coordinator
<u>18</u>	Captain - Senior	<u>52</u>	Training Coordinator
<u>23</u>	<u>Co-Pilot</u>		
<u>28</u>	Director/Manager of Maintenance		
<u>30</u>	Chief Aircraft Inspector		
<u>32</u>	Aircraft Inspector		
<u>34</u>	Senior Mechanic II		
<u>36</u>	Senior Mechanic		
<u>38</u>	<u>Mechanic</u>		
<u>40</u>	Maintenance Assistant		
<u>42</u>	Flight Mechanic		
<u>44</u>	Avionics Technician		
<u>46</u>	Flight Attendant		

**Survey Title: Co-Pilot** Job Number: 23

Typical Duties: Assists the Captain in the flight preparation and operation of the aircraft. Is fully competent to assume command, if necessary. Assists the Captain in determining flight routes, speeds, and take off and landing times to fulfill scheduling requirements. Maintains current navigation manuals and charts. Is preparing to assume the duties of the pilot-in-command.

	# of Orgs	# of			Annual Sal	ary		An	nual Bo	nus			Total Casl	า	
		# 01 Empl	25th	50th	Avg	Wtd Avg	75th	Elig %	6 Paid \$	Tgt %	25th	50th	Avg	Wtd Avg	75th
All Participants															
All	36	104	\$66,000	\$80,000	\$79,069	\$80,229	\$89,870	75	\$5,746	10%	\$70,000	\$82,828	\$82,580	\$83,038	\$95,028
Region															
Northeast	6	16	\$78,820	\$86,173	\$86,463		\$103,813	100			\$78,996	\$86,471	\$88,907		\$107,924
Southeast	3	5													
South Central	6	11	\$66,000	\$76,000	\$77,949		\$82,700	100			\$72,600	\$81,000	\$83,531		\$89,313
North Central	17	43	\$65,920	\$80,000	\$77,211	\$79,756	\$90,000	65	\$5,694	9%	\$70,200	\$86,000	\$80,895	\$83,030	\$96,526
Western	6	29	\$65,000	\$74,700	\$82,345		\$85,790	67			\$65,000	\$76,656	\$84,761		\$85,790
Region and Aircra	aft Type	<u> </u>													
Northeast - Jet	5	11	\$74,417	\$79,192	\$82,817		\$87,877	100			\$74,417	\$84,427	\$84,175		\$87,877
Southeast - Jet	2	3													
South Central - Jet	3	7													
North Central - Jet	15	39	\$70,000	\$80,964	\$79,882	\$81,488	\$91,800	73	\$5,738	9%	\$71,000	\$86,338	\$84,090	\$84,721	\$96,526
Western - Jet	5	17	\$70,000	\$80,700	\$84,455		\$93,800	80			\$70,000	\$82,656	\$87,354		\$97,628



	# of	# of			Annual Sal	ary		Aı	nnual Bo	nus			Total Cash	1	
	# 01 Orgs	# 01 Empl	25th	50th	Avg	Wtd Avg	75th	Elig %	% Paid \$	Tgt %	25th	50th	Avg	Wtd Avg	75th
Aircraft Type															
Helicopter	3	5													
Jet	29	77	\$70,000	\$80,000	\$79,846	\$80,630	\$89,870	79	\$5,655	9%	\$72,030	\$82,656	\$83,356	\$83,442	\$94,459
Turbo Prop	3	3													
Number of Aircra	<u>aft</u>														
1	3	5													
2	6	8	\$77,420	\$79,784	\$78,058	\$78,808	\$82,700	100	\$7,608	11%	\$82,714	\$87,189	\$85,666	\$86,570	\$93,970
3	8	16	\$73,000	\$80,964	\$83,105	\$83,655	\$90,563	100	\$2,815	11%	\$73,603	\$83,415	\$84,864	\$85,963	\$97,997
4	5	13	\$60,275	\$86,572	\$79,489	\$79,958	\$90,770	60			\$62,875	\$90,901	\$81,670	\$82,730	\$94,226
5-9	6	22	\$79,596	\$92,150	\$88,871		\$103,813	67			\$80,000	\$92,346	\$93,060		\$107,708
Over 9 Aircraft	7	39	\$65,000	\$71,900	\$73,895	\$74,526	\$85,010	57			\$65,000	\$73,856	\$77,349	\$76,806	\$86,570
Organization Typ	<u>oe</u>														
Other	3	26													
Part 135	4	10													
Part 91	29	68	\$66,000	\$80,000	\$77,134	\$79,466	\$89,739	76	\$5,544	10%	\$70,600	\$82,500	\$80,575	\$82,652	\$95,196



	# of	# of			Annual Sal	ary		Ar	nual Bo	nus			Total Casl	า	
	Orgs	# OI Empl	25th	50th	Avg	Wtd Avg	75th	Elig %	6 Paid \$	Tgt %	25th	50th	Avg	Wtd Avg	75th
Position Works W	/ith:														
Fixed Wing	34	98	\$66,000	\$80,000	\$78,502	\$80,070	\$89,870	76	\$5,472	10%	\$70,000	\$82,656	\$81,882	\$82,809	\$94,746
Helicopter	2	2													
Aircraft Make															
Falcon – 900 DX/EX	5	5	\$64,060	\$76,102	\$83,559	\$83,559	\$106,788	80			\$64,794	\$78,494	\$84,331	\$84,331	\$106,788
Gulfstream – V	7	10	\$80,000	\$86,173	\$88,968		\$107,595	86			\$81,328	\$92,202	\$92,534		\$110,385
Years in Current	Job - Je	<u>et</u>													
0-5 Years	23	57	\$70,000	\$80,000	\$79,408	\$78,986	\$87,061	78	\$5,074	9%	\$70,200	\$80,964	\$82,276	\$81,425	\$93,591
6-15 Years	8	10	\$81,990	\$91,870	\$91,585	\$93,457	\$113,905	63			\$83,185	\$97,943	\$94,957	\$97,345	\$113,905
Years in Current	<u>Job</u>														
0-5 Years	26	78	\$65,460	\$80,000	\$80,195	\$79,834	\$89,870	77	\$4,965	10%	\$70,000	\$82,656	\$83,059	\$82,237	\$94,746
6-15 Years	9	11	\$76,102	\$89,739	\$87,853	\$90,233	\$108,700	56			\$78,494	\$94,226	\$90,851	\$93,768	\$108,700
Years in Compan	<u>y - Jet</u>														
0-5 Years	27	65	\$68,000	\$79,568	\$78,181	\$78,456	\$86,286	78	\$5,455	9%	\$70,600	\$80,000	\$81,414	\$81,159	\$92,688
6-15 Years	10	12	\$84,421	\$91,520	\$90,694	\$92,403	\$101,500	70	\$4,823	9%	\$84,421	\$94,741	\$93,588	\$95,806	\$107,695



	# of	# of			Annual Sal	ary		An	nual Bo	nus			<b>Total Casl</b>	า	
	# OI Orgs	# OI Empl	25th	50th	Avg	Wtd Avg	75th	Elig %	6 Paid \$	Tgt %	25th	50th	Avg	Wtd Avg	75th
Years in Compar	<u>ıy</u>														
0-5 Years	33	91	\$65,920	\$80,000	\$78,298	\$78,868	\$86,572	76	\$5,595	10%	\$70,000	\$82,000	\$81,689	\$81,630	\$94,226
6-15 Years	11	13	\$78,533	\$89,739	\$87,722	\$89,756	\$101,500	64	\$4,823	9%	\$79,729	\$94,226	\$90,353	\$92,897	\$107,695
Years as Profess	ional Pi	lot - Jet													
0-5 Years	6	9	\$58,830	\$65,000	\$68,338		\$80,134	83			\$59,564	\$70,200	\$71,449		\$86,133
6-15 Years	15	28	\$67,500	\$80,000	\$79,317	\$77,136	\$90,770	73	\$6,149	10%	\$70,100	\$80,482	\$83,006	\$80,773	\$94,963
16-25 Years	2	2													
25+ Years	2	3													
Flies Internationa	<u>l</u>														
Yes	24	56	\$70,000	\$81,482	\$81,555	\$83,571	\$94,150	79	\$6,645	10%	\$70,830	\$87,547	\$85,432	\$87,376	\$100,355
No	9	31	\$65,000	\$66,000	\$72,493		\$79,192	78	\$2,934	11%	\$65,000	\$72,600	\$74,449		\$79,192
Flies Overseas															
Yes	17	37	\$79,784	\$82,400	\$84,817	\$86,411	\$93,938	82	\$6,222	8%	\$82,328	\$90,901	\$88,844	\$91,474	\$100,355
No	15	41	\$65,000	\$66,000	\$73,928		\$80,832	73	\$4,689	13%	\$65,000	\$72,600	\$76,741		\$82,828
Flies Domestic															
Yes	30	75	\$66,000	\$79,568	\$78,178	\$79,169	\$89,739	77	\$5,901	10%	\$70,200	\$82,000	\$81,719	\$82,647	\$95,256



	4-6	ш-е			Annual Sal	ary		Ar	nual Bo	nus			<b>Total Casl</b>	h	
	# of Orgs	# of Empl	25th	50th	Avg	Wtd Avg	75th	Elig %	6 Paid \$	Tgt %	25th	50th	Avg	Wtd Avg	75th
MTOW most off	ten flown	/service	<u>ed</u>												
<20K lbs.	6	10	\$50,400	\$63,000	\$66,371	\$65,845	\$73,000	67			\$52,356	\$63,000	\$70,601	\$69,351	\$84,150
20k to 49k lbs.	24	46	\$68,000	\$77,816	\$78,494	\$78,756	\$89,739	79	\$5,605	9%	\$70,200	\$80,078	\$81,763	\$81,666	\$94,226
>50k lbs.	10	25	\$80,000	\$84,468	\$88,042		\$95,387	80	\$6,722	7%	\$81,328	\$87,877	\$92,076		\$100,355

#### **Participant List**

**Abbott Laboratories** 

Air Products and Chemicals, Inc.

Allstate Insurance Company

**American Century Investments** 

American Family Insurance

Ameriprise Financial

Amway

Anadarko Petroleum Corporation

**Apache Corporation** 

**Baxter International** 

Bombardier Aerospace

Bristow Group, Inc.

**Caesars Entertainment Corporation** 

Cardinal Health

CareFusion

Cargill, Inc

Caris Air Services

Caterpillar

CenturyLink

Cessna Aircraft Company

**CIGNA** 

Cimarex Energy Co

**CNH America LLC** 

Coca Cola Bottling Co. Consolidated

ConocoPhillips

Constellation Brands, Inc.

**Corporate Flight Alternatives** 

**Cox Enterprises** 

Cretex Companies, Inc.

Cummins Inc.

Dassault Falcon Jet

Deere and Company

**Devon Energy Corp** 

Dominion Resources, Inc.

**Dow Corning** 

**Duke Energy** 

**Eaton Corporation** 

**Embraer Aircraft** 

Emerson Electric Co.

Exelis, Inc.

FBL Financial Group, Inc.

FirstEnergy Corp

Flight Management Corporation

**General Dynamics** 

General Mills, Inc.

Harley-Davidson Motor Company

**Hess Corporation** 

**Hewlett Packard** 

HMC Interests, LLC

Humana. Inc.

**Hunt Consolidated** 

IMS

J.R. Simplot Company

**Jackson National Life Insurance Company** 

JC Penney

Jet Aviation

Johnson & Johnson



Johnson Controls, Inc.

Principal Financial Group

KaiserAir, Inc. Prudential Financial

Kellogg Company Publix Super Markets, Inc.

Kimberly-Clark Qualcomm, Inc
Kohler Co Raytheon Company

Level 3 Communications Redleaf Management Company, LLC.

Liberty Mutual Rockwell Automation
Lockheed Martin S. C. Johnson & Son, Inc.

Marathon Oil Company Salt River Project
Mente, LLC Sentry Insurance

MGM Resorts International Sharma Management, LLC

Miller Industries
Simon Property Group
Minnesota Jet, Inc.
Sky River Management
Monsanto
Skybird Aviation, Inc

Nationwide Insurance Socal Edison

Nestle Purina PetCare Co. Southern Company

NextEra Energy, Inc.

Spectra Energy

Noble Energy Inc

Steelcase Inc.

Nordstrom, Inc. Stryker Corporation

North Memorial Health Care Target Corporation

Northrop Grumman Corporation - ESS

Sector

Taubman Air Terminals, Inc

Taubman Asset Group

Northwestern Mutual

Occidental Petroleum

OnFlight, Inc.

Tesoro Companies, Inc.

The Coca-Cola Company

The DIRECTV Group Inc.

Orange County/Sunbird Aviation The Dow Chemical Company

Owens Corning The Home Depot
Paramount Pictures The Kroger Co.

Peabody Energy The Procter & Gamble Company
Pentastar Aviation The Progressive Corporation

PNC Financial Services The Travelers Companies, Inc.

The Williams Companies

Time Warner Cable

U. S. Steel Corporation

**Unit Corporation** 

UnitedHealth Group

University of Kansas Airplane

Unum

**URS Federal Services** 

Valero Energy

**Verizon Communications** 

VT Industries Inc.

Walmart Stores, Inc.

Waste Management Aviation

Williams-Sonoma, Inc.

Zachry Industrial